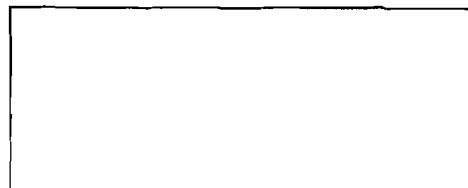


**(U) Office of the Director of
National Intelligence
Office of the Inspector General**



**(U) Semiannual Report
1 January 2009 – 30 June 2009**



(b)(3)

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(U) The Inspector General of the Office of the Director of National Intelligence (ODNI) provides policy direction for, and plans, conducts, supervises, and coordinates inspections, audits, investigations, and other inquiries relating to the programs and operations of the ODNI and the authorities and responsibilities of the Director of National Intelligence (DNI). The Inspector General is charged with detecting fraud, waste, and abuse; evaluating performance; and making recommendations to promote economy, efficiency, and effectiveness in the ODNI and the Intelligence Community.



(U) A Message From the Inspector General

(U) Since the Office of the Director of National Intelligence (ODNI) Office of the Inspector General (OIG) opened its doors four years ago, we have developed a diverse staff of highly qualified auditors, inspectors, and investigators from across the Intelligence Community (IC). These include intelligence professionals who have military and civilian analysis, collection, and investigative experience, as well as attorneys and other professionals who have performed oversight functions in other Inspector General offices in the IC.

(U) Upon entering on duty as the ODNI Inspector General on 29 April 2009, I evaluated the performance and activities of our office. Reflecting the vital oversight role of our office, we are committed to:

- o Conducting timely, accurate, relevant, and objective audits, inspections, investigations, and reviews that advance the mission of the ODNI and the IC.
- o Establishing a disciplined and transparent process in collaboration with ODNI management to ensure timely review of OIG reports, implementation of OIG recommendations, and release of OIG reports to congressional oversight committees.
- o Engaging the Intelligence Community Inspectors General (IC IG) Forum to identify issues of common concern, ascertain trends in oversight, de-conflict project proposals, and conduct collaborative projects.

(U) During the period from 1 January 2009, through 30 June 2009 covered by this report, we completed a variety of significant audits, inspections, investigations, and reviews. This report summarizes those accomplishments.

(U) Among the most significant reports issued during this reporting period was the issuance of several reports prepared pursuant to the Foreign Intelligence Surveillance Act Amendments Act of 2008. That Act directed IGs of agencies who participated in the President's Surveillance Program to conduct a comprehensive review of the Program. IGs of the Department of Justice (DOJ), Department of Defense, National Security Agency (NSA), Central Intelligence Agency (CIA), and the ODNI conducted reviews of their agency's participation in the Program. The five IGs prepared individual classified reports, and these reports were then summarized in a classified summary or "capstone" report. These IGs also issued an unclassified report that described how, following the terrorist attacks of September 11, 2001, the President directed that the NSA's signals intelligence collection capabilities be expanded without review by the Foreign Intelligence Surveillance Court. On 10 July 2009, the classified

and unclassified reports were delivered to congressional oversight committees, and the unclassified report was released to the public.

(U//FOUO) During this reporting period we also issued the report [redacted] This report examined the effectiveness and efficiency of [redacted] policies, processes, and strategies to determine the degree to which their execution reflects the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) acquisition authorities of the DNI. (b)(3)


(U) Since the last reporting period, ODNI management has taken significant steps to address previous OIG recommendations. Notably, at the outset of this reporting period, there were 60 open recommendations in nine reports. In the past six months, with the strong support of the Director of the Intelligence Staff, ODNI management closed 24 recommendations and has "resolved" 17 recommendations, which means that management has taken substantial steps toward closing the recommendations.

(U//FOUO) The OIG has several significant, ongoing projects that are described in this report, including a review of the implementation of the [redacted] an inspection of the execution and oversight of a [redacted] (b)(3)
(b)(3)

(U) During this reporting period the ODNI OIG continued to strengthen the collective role and effectiveness of IGs throughout the Intelligence Community. We hosted the 15th Annual Intelligence Community Inspectors General Conference on 29 May 2009, at the headquarters of the National Reconnaissance Office. More than 240 OIG personnel from all 17 IC agencies attended. The ODNI continued to co-chair the IC IG Forum, which meets quarterly to provide a venue for the IC IGs to share information and collaborate on matters of common concern. As an extension of the IC IG Forum, the ODNI OIG also chairs working groups for IC Deputy IGs and Assistant IGs for Audit, Inspections, and Investigations. These working groups meet quarterly to exchange ideas and work plans, identify IC systemic issues, reduce redundancy, share best practices, and identify future IC-wide collaborative projects.

(U) In the months ahead, we plan to address emerging areas of concern and to generate other capacity-building audits, inspections, and other reviews that align with IRTPA, the National Intelligence Strategy, and other important mission objectives of the ODNI. In performing our work, we are committed to maintaining the highest standards of professionalism, objectivity, and integrity in our interactions within the ODNI and with other elements of the IC.

(U) I am proud of the work performed by our dedicated and talented staff. We look forward to working closely with the DNI, ODNI management, and our IC IG colleagues in this endeavor.


Roslyn A. Mazer
Inspector General
30 July 2009

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I. (U) Overview

(U) The mission of the Office of the Inspector General (OIG) is to improve Intelligence Community (IC) performance through: (1) conducting oversight of the Office of the Director of National Intelligence (ODNI) and IC programs and operations that fall within the authorities and responsibilities of the Director of National Intelligence (DNI), (2) exercising a unique cross-agency focus, and (3) drawing upon the collaborative efforts of IC Inspector General (IG) partners. The office conducts audits, investigations, inspections, and reviews of ODNI and IC performance to detect and deter waste, fraud, and abuse and to promote efficiency, effectiveness, and accountability. The OIG's completed and ongoing projects are described in the next two sections of this report.

(U) In addition, the OIG makes recommendations to the DNI for improving the performance of IC programs and activities. The OIG also focuses on identifying the critical challenges facing the ODNI and the IC. In December 2008, we reported to the DNI the top IC management challenges based on our review of the management and performance challenges from most of the IC agencies. The last section of this report includes an update on the implementation status of the recommendations made in our reports, including our management challenges report.

(U) The OIG's mission, roles, and responsibilities slightly overlap in certain areas with several other ODNI oversight components, such as the Civil Liberties and Privacy Office, Office of General Counsel, Office of Equal Employment and Diversity, Security, and Human Resources. The OIG works closely with each of these offices to provide effective oversight of the ODNI's and the IC's programs and activities.

(U) OIG Organization

(U) The OIG consists of the following divisions:

(U) Audit Division: Executes independent program and financial audits and evaluations of ODNI and IC programs, information technology, procurement, internal controls, financial statements, and financial management.

(U) Inspections Division: Conducts independent and objective capacity-building inspections, reviews, and evaluations to improve IC-wide performance; examines information access, collaboration, intelligence collection and analysis, and compliance with laws and regulations.

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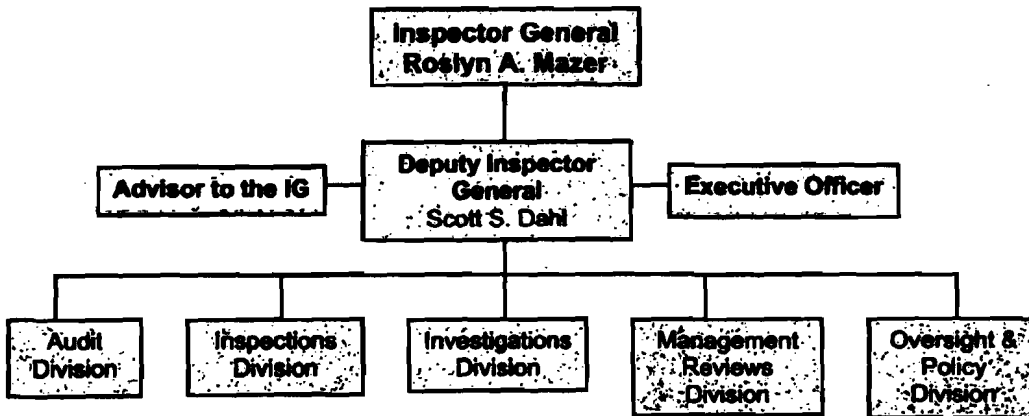
(U) Investigations Division: Investigates allegations of violations of criminal laws and administrative regulations arising from the conduct of ODNI and IC employees and contractors.

(U) Management Reviews Division: Conducts management and programmatic reviews of the ODNI, its centers, and the IC; evaluates management and processes to assist the IC in developing and implementing processes and procedures to improve both effectiveness and efficiency.

(U) Oversight and Policy Division: Monitors and analyzes trends and patterns concerning intelligence oversight activities across the IC, maintains liaison with the President's Intelligence Advisory Board's Intelligence Oversight Board (IOB) and congressional oversight committees, and conducts policy studies on behalf of the IG.

(U) An organization chart delineating the OIG's front office and division structure is below.

(U) Figure 1. OIG Organization Chart 2009

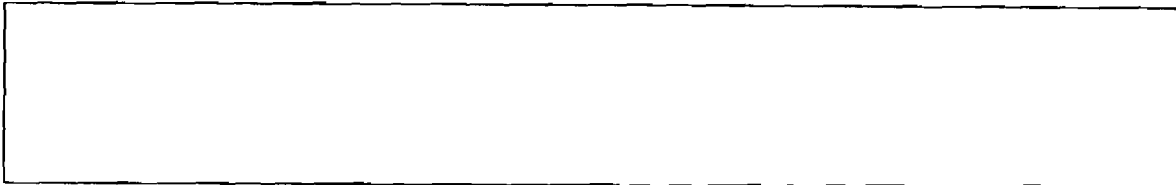


(U) OIG Personnel and Resources

(U//FOUO) To accomplish our IC-wide oversight roles and responsibilities, the OIG has developed a diverse, highly-experienced workforce from a variety of professional backgrounds and IC elements. Our staff includes professionals who worked formerly for other IC OIGs as auditors, investigators, attorneys, and inspectors, as well as people with hands-on experience in both military and civilian intelligence

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operations. They have served across the IC, including the Central Intelligence Agency (CIA), Department of Defense (DoD) agencies, the armed services, the Federal Bureau of Investigation (FBI), the Department of Treasury, and other components of the ODNI.



(b)(1)
(b)(3)

II. (U) IC Inspectors General Activities

(U) The Inspector General is responsible for detecting fraud, waste, and abuse; evaluating performance; and making recommendations to promote economy, efficiency, and effectiveness in the ODNI and the IC. To achieve these objectives, the ODNI OIG facilitates collaboration, information sharing, and strategic thinking among the Intelligence Community Inspectors General. This section highlights some of the ways the OIG coordinates oversight across the IC.

(U) IC Inspectors General Forum

(U) The ODNI Inspector General chairs the IC Inspectors General (IC IG) Forum, a quarterly meeting of all IC and IGs or their designees. The ODNI OIG also acts as the Executive Secretariat for the IC IG Forum, performing such functions as hosting the meetings, consulting on topics of interest, developing the agenda, distributing documents, and maintaining minutes.

(U) The IC IG Forum is designed to promote collaboration and coordination among the IC Inspectors General for strengthening the collective role and effectiveness of OIGs throughout the IC, enhancing the value of OIG activities in support of the National Intelligence Strategy (NIS), and increasing efficiency by avoiding duplication of effort among the IC OIGs. During this reporting period, the Forum provided a venue for the IGs to share information and collaborate on matters of common concern. We discussed issues such as the impact of proposed legislation on the IC OIGs, collaboration on issues like acquisition oversight and security clearance reform, coordination of IC OIGs' responses to congressional requests, IC OIG training programs, and an IC OIG awards program.

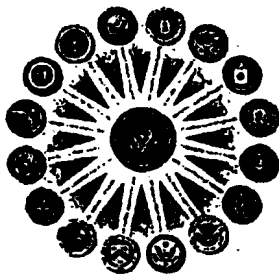
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(U) As noted in the Completed Projects section of this report (below), five Intelligence Community Inspectors General completed a comprehensive review of the President's Surveillance Program (PSP). The ODNI OIG also completed its inspection on acquisition oversight, and several other IC IGs are conducting similar reviews in their agencies.

(U) As part of the IC IG Forum activities, the ODNI OIG has established an IC-wide Deputy IG Working Group and Assistant Inspectors General Working Groups for Audit, Inspections, and Investigations. The purpose of these working groups is to expand the role of the IC IG Forum in integrating the IC IG community by exchanging ideas and work plans, identifying IC systemic issues, reducing redundancy, sharing best practices, and identifying future IC-wide collaborative projects. The working groups meet quarterly and are chaired by the ODNI OIG representative.

(U) During this reporting period, the Deputy IGs Working Group developed the panel topics for the Annual IC IG Conference (described below). The Assistant Inspectors General for Investigations Working Group collaborated to develop protocols and standards for peer reviews of investigative units within the IC. These peer reviews will be available to IC OIG investigative units on a voluntary basis. The Assistant Inspectors General for Audit Working Group established a template that lists all prior, current, and planned audits by agency. The Assistant Inspectors General for Inspections Working Group established and implemented a process to identify and prioritize intelligence issues for future inspections and reviews. The process involves developing criteria and metrics to evaluate and rank the intelligence issues.

(U) In addition, during this reporting period the ODNI OIG instituted a formal Inspectors General National Intelligence Awards Program pursuant to Intelligence Community Directive (ICD) 655. The purpose of the awards program is to recognize OIG personnel throughout the IC who have made extraordinary contributions to the mission and objectives set forth in the NIS and to the intelligence mission of their respective IC OIG offices.



(U) 15th Annual IC IGs Conference

(U) The ODNI OIG convened the 15th Annual Intelligence Community Inspectors General Conference on 29 May 2009. The conference was held at the Jimmie D. Hill Conference Center at the National Reconnaissance Office (NRO) and was attended by more than 240 OIG personnel from all 17 IC agencies.

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(U) The objectives of this conference were to discuss how the IC IG community could effectively address the IC's emerging challenges, such as cyber threats; to facilitate strategic thinking on ways to improve the efficiency and effectiveness of the IC, such as through financial accountability; and to strengthen the IC IG community through professional collaboration among IC elements.

(U) Highlights of the conference included a keynote address by Michael E. Leiter, Director of the National Counterterrorism Center (NCTC), who described the value of OIG oversight in providing a fresh set of eyes and a neutral perspective on better ways to accomplish the ODNI's mission.

(U) The conference also featured four panel discussions: Patricia Lewis, CIA IG (Acting), moderated a panel describing the value of different approaches to conducting inspections. George Ellard, National Security Agency IG, led a panel on cyber challenges. ODNI IG Roslyn Mazer, who chaired the conference, moderated a robust discussion on oversight of the IC, in which Eric Greenwald, Chief Counsel to the House Permanent Select Committee on Intelligence (HPSCI); Susan Gibson, Senior Associate General Counsel, ODNI Office of General Counsel; Donald Stone, Director of the Audit Team, Senate Select Committee on Intelligence (SSCI); and Christopher White, Staff Member, House Committee on Appropriations, participated. Thomas Gimble, DoD Principal Deputy IG, chaired a panel on IC business transformation and financial auditability. Defense Intelligence Agency IG John Carey provided an update on the Intelligence Community Inspector General Joint Duty Exchange Program.

(U) Intelligence Oversight Activities

(U) This year, 2009, is the first full year that the OIG intelligence oversight (IO) activities will be governed by the new Executive Order 13462, which elevated accountability for IO reporting to the heads of departments and agencies and incorporated a more timely method for reporting significant and highly sensitive IO matters from IC components to the President's Intelligence Oversight Board (IOB). Under the new Executive Order, the ODNI OIG and the Office of General Counsel (OGC) have joint responsibility to analyze IC component IO reporting submitted to the DNI and the IOB and engage in outreach efforts in the IC to improve timely and effective reporting.

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III. (U) Completed Projects

(U) Inspections, Reviews, and Audits

(U) Review of the President's Surveillance Program

(U) Title III of the Foreign Intelligence Surveillance Act (FISA) Amendments Act of 2008 required the Inspectors General of the IC elements that participated in the President's Surveillance Program (PSP) to conduct a comprehensive review of the PSP, which is commonly referred to as the Terrorist Surveillance Program. The Inspectors General of the ODNI, Department of Justice (DoJ), CIA, National Security Agency (NSA), and the DoD conducted the review required under the Act. The participating Inspectors General summarized the findings of each individual IG report in a comprehensive classified report and produced an unclassified summary report, both of which were provided to Congress on 10 July 2009.

(U) The ODNI OIG found that the ODNI's primary role in the Program involved the preparation and approval of threat assessment memoranda supporting periodic renewal of the PSP. Each threat assessment was designed to set forth the DNI's view of the current threat of an al-Qa'ida attack against the U.S. and to provide the DNI's recommendation whether to renew the PSP. We found that the threat assessments underwent an established approval process in which senior ODNI personnel independently satisfied themselves that the assessments were accurate, properly prepared, and in the proper format. Overall, the OIG found that the ODNI process used to prepare and obtain approval for the threat assessments was straightforward, reasonable, and consistent with the preparation of other documents requiring DNI approval. Significantly, the OIG found that the opportunity for ODNI oversight components to participate in oversight of the Program was limited by the fact that ODNI oversight personnel were not granted timely access to the PSP and by a temporary lack of resources related to the stand-up of the ODNI.

(U) The unclassified report prepared by the participating Inspectors General provided details surrounding the inception and implementation of the Program, legal assessments of the Program, transition of certain Program activities to Foreign Intelligence Surveillance Court Orders, and the impact of the Program on Intelligence Community counterterrorism efforts. The Inspectors General concluded that the collection activities pursued under the PSP, and under the Foreign Intelligence Surveillance Act (FISA) following the PSP's transition to that authority, were unprecedented, and that the retention and use by IC organizations of information collected by the PSP and FISA should be carefully monitored.

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(U) Review of Acquisition Oversight Policies, Processes, and Strategies

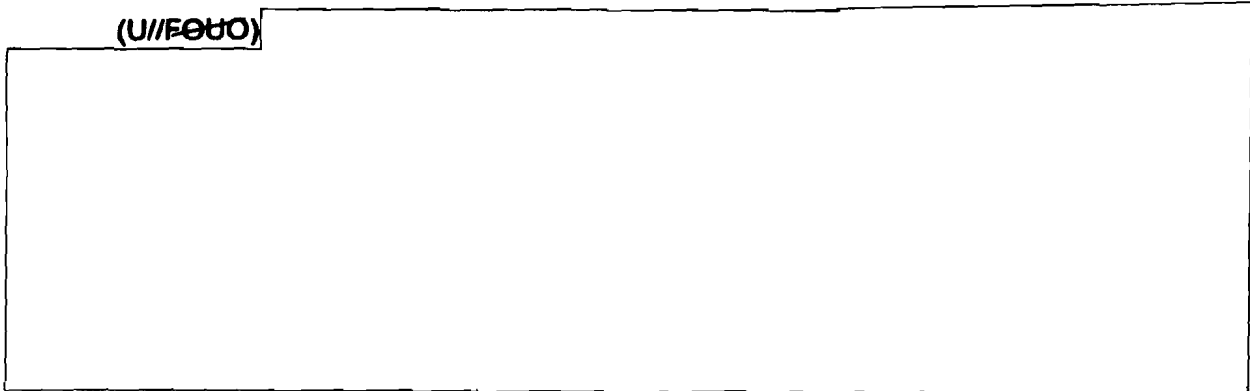
(U) In 2008, the OIG conducted an inspection to determine the degree to which the ODNI's execution of acquisition oversight policies, processes, and strategies reflects the DNI's Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) acquisition authorities and IC acquisition policies. In this inspection, the OIG assessed whether acquisition oversight decisions are applied uniformly across the IC and whether these decisions support other oversight mechanisms at the ODNI, with a focus on requirements validation. We issued the Inspection Report, *Acquisition Oversight Policies, Processes, and Strategies*, in May 2009.

(U//FOUO) The OIG found that the acquisition oversight strategies, policies, and processes executed by ODNI personnel across the Deputy Director of National Intelligence for Future Capabilities (DDNI/FC)—now the DDNI/Acquisition and Technology (DDNI/A&T)—the Chief Financial Officer (CFO), and the Chief Information Officer (CIO) to be successful in identifying challenges to the major programs selected for formal evaluation and oversight.

(U//FOUO) The OIG also identified the following critical areas of concern in the ODNI's acquisition oversight policies, processes, and strategies:

- Critical policy gaps in the areas of governance and acquisition requirements;
- The DNI's milestone decision authority for major systems acquisitions is not sufficiently synchronized with the DNI's fiscal authorities;
- Process gaps created by areas of policy without attendant processes;
- Instances of poor process discipline; and
- Instances of IC agency noncompliance without correction, indicating that the ODNI senior leadership has not consistently empowered and supported acquisition oversight efforts.

(U//FOUO)



(b)(3)

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instances of IC agency noncompliance with IC acquisition policy and process discipline breakdowns.

(U//FOUO)

[Redacted]

(b)(3)

(U//FOUO) Management Review of the Office of the National Counterintelligence Executive (ONCIX)

(U//FOUO)

[Redacted]

(b)(3)

(U) Audit of Special Access Program

(U//FOUO) The ODNI OIG completed its part of a congressionally-directed audit of a U.S. Government program, [Redacted]

[Redacted] The joint audit report was submitted to congressional oversight committees in July 2009.

(b)(3)

(U) Audit of Special Access Program

(U//FOUO) The ODNI OIG completed a report as part of a joint audit with the [Redacted] involving a [Redacted] Special Access Program.

(b)(3)

(U) Investigations

(U//FOUO) The OIG conducted 29 investigations during this reporting period, including misuse of position, improper use of government resources, contract irregularities, time and attendance abuse, voucher fraud, adherence to policy and procedure, unreported contact with a foreign national, and ethics violations. Select

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cases representing the breadth of investigations conducted over this reporting period are highlighted below:

(U//FOUO) RAILHEAD Conflict of Interest Allegations

(U//FOUO) On August 21, 2008, the OIG received a letter from the Subcommittee on Oversight and Investigations of the House Committee on Science and Technology asking the OIG to examine the National Counterterrorism Center's (NCTC) RAILHEAD Program, an information technology program for information sharing, and to answer specific questions about the program's execution and oversight. Through an arrangement with the Subcommittee and House Permanent Select Committee on Intelligence (HPSCI), the OIG has and will be responding to the HPSCI. One of the Subcommittee's questions related to allegations that the previous RAILHEAD Program Manager had a close, personal relationship with the contractor for the project. The OIG found no evidence of preferential treatment given during the awarding or management of the contract, or of a close, personal relationship between the RAILHEAD Project Manager and the contractor. An interim response was provided to HPSCI in March 2009 on the results of the investigation. The OIG Inspections Division is examining the remaining questions and preparing a response to HPSCI.

(U//FOUO) Unreported Contact with a Foreign National

(U//FOUO) An article on a foreign website alleged that an ODNI senior official improperly engaged in communications with a woman purported to be a foreign national in an attempt to establish a romantic relationship with her. The OIG found that the official exhibited poor judgment and acted recklessly in pursuing this relationship, and a report was submitted to ODNI management for appropriate action.

(U//FOUO) Post-Employment Ethics Violation

(U//FOUO) The OIG investigated a former ODNI official for a possible criminal violation of post-employment ethics laws. Within a period of one year of departing from the ODNI, this former official allegedly attempted to influence an ODNI employee on a matter that the former official reasonably should have known was pending under the former employee's official responsibility. The investigation found that the former official did not have an intent to influence required by the statute, and the United States Attorney's Office declined prosecution.

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(U//FOUO) Conflict of Interest

(U//FOUO) The OIG investigated allegations that an ODNI management official had a conflict of interest based on his past employment status. This investigation determined that the ODNI official acted within the guidelines established by the agency ethics official.

(U//FOUO) Falsification of Contractor Billing Records

(U//FOUO) [redacted] the ODNI OIG investigated alleged falsification of billing records by an employee of an ODNI contractor. The OIG found that the contractor had improperly billed the ODNI. The ODNI obtained full reimbursement for the U.S. Government from the contractor's employer. (b)(3)

(U//FOUO) Destruction of CIA Detainee Videotapes

(U//FOUO) The OIG continues to assist the FBI and the Department of Justice with a federal grand jury investigation into the [redacted] (b)(3)

(U//FOUO) Use of Subpoena Authority

(U//FOUO) During this reporting period, the OIG did not exercise subpoena authority under section 7(a)(4) of ODNI Instruction 2005-10.

IV. (U) Ongoing Projects and Activities

(U) Included among our ongoing projects and activities are several joint projects that are being coordinated or conducted collaboratively with other IC IGs through the IC IG Forum. These include an audit of National Intelligence Program (NIP) funds at the Department of Homeland Security (DHS) and an inspection of acquisition oversight throughout the IC.

(U) Inspections, Reviews, and Audits

(U) Inspection of Advanced Geospatial Intelligence (AGI) Capabilities

(U//FOUO) The OIG is evaluating key AGI programs and activities in the NRO, National Geospatial-Intelligence Agency (NGA), and CIA to assess the integration of AGI into IC analytic tradecraft. Following a briefing in May 2008, the Director of NGA accepted the OIG's recommendations and began to implement them, in part by

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publishing a new AGI Implementation Plan that embraces key OIG findings and recommendations. The OIG will update the DNI on NGA's implementation of the recommendations.

(U) Review of Implementation of the IC Joint Duty Program

(U//FOUO) During the OIG's 2008 *IC-Wide Integration and Collaboration Diagnostic and Recommendations*, IC leaders and staff identified problems with the implementation of the IC Civilian Joint Duty (JD) Program. Specifically, the leaders and staff told us that senior leadership support for the program was limited and that guidance for obtaining credit for JD credit was unclear. Subsequently, the IC Chief Human Capital Officer (CHCO) asked the OIG to conduct an implementation status review to identify factors affecting JD Program participation.

(U//FOUO) The OIG conducted interviews and focus groups of IC senior leaders, CHCO council members, JD Program Managers, and JD Program participants. Upon completing the interviews and focus groups, the OIG performed a thorough analysis of the information and data collected. The OIG report will provide our findings and recommendations for improving the JD Program and identify measures to boost JD Program participation throughout the IC.

(U) Congressional Request for Information on NCTC's RAILHEAD Program

(U) In response to a request from the Subcommittee on Oversight and Investigations of the House Committee on Science and Technology, the OIG is conducting an evaluation of the Program, with particular emphasis on the areas of concern identified in the committee's request. Specifically, the OIG is evaluating the degree to which alleged shortcomings in the areas of program planning, program management and oversight, and functionality of RAILHEAD deliverables have been mitigated by NCTC management. The OIG provided an interim response to the HPSCI in March 2009 based on an investigation conducted by the Investigations Division. Upon completion of the remaining portion of this evaluation, the OIG will provide a final response to HPSCI through an arrangement with the Subcommittee.

(U) Review of Acquisition Oversight Policies, Processes, and Strategies: Phase II

(U) Building on the ODNI OIG's 2009 Inspection Report, *Acquisition Oversight Policies, Processes, and Strategies*, the ODNI OIG is working with elements of the IC IG Forum in coordinating concurrent agency level reviews of acquisition oversight strategies, policies, processes. OIG personnel from CIA, NRO, NSA, NGA, and the FBI are evaluating their own internal policies, processes, and control measures used to

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manage variance in cost, schedule, and performance baselines for their acquisitions. Some will evaluate the acquisition oversight mechanisms of their agencies within the context of scheduled audits, while others will review previous reporting on acquisition programs to identify areas of concern for elevation to the DNI level.

(U) Once these OIGs have completed their reviews, the ODNI OIG will work collaboratively with them to identify issues for DNI consideration to build upon the recommendations made in the first phase of the project.

(U) Counterintelligence Community Review

(U) HPSCI asked the OIG to assess the counterintelligence community's ability to coordinate operational and investigative activities across the entire community. In responding to this request, the OIG's Oversight and Policy Division analyzed the status of and trends in interagency collaboration and coordination on counterintelligence matters. For this assessment, the OIG interviewed over 30 senior officers from nine separate counterintelligence components and examined their processes and strategies for handling and coordinating counterintelligence matters.

(U) FY 2009 Federal Information Security Management Act (FISMA) Review

(U) ODNI Instruction 2005-10, September 7, 2005, authorized the OIG to perform annual independent evaluations of the ODNI's information security programs and practices consistent with FISMA. The OIG's FY 2009 FISMA evaluation includes testing the effectiveness of information security policies, procedures, and practices of ODNI systems.

(U) Joint Audit of NIP Funds at the DHS Office of Intelligence and Analysis

(U//FOUO) The OIG is examining the adequacy and effectiveness of the internal controls over the budgeting, accounting, and expending of NIP funds provided to the DHS Office of Intelligence and Analysis. This audit also will assess the roles and responsibilities of the ODNI as they relate to NIP funds. The audit is being performed jointly with the DHS OIG.

(U) Audit of Internal Controls over ODNI's Fund Balance with Treasury

(U) In the ODNI's Financial Statement Auditability Plan Report to the SSCI (April 15, 2007), reconciling Fund Balance with Treasury (FBWT) was cited as one of three key impediments to auditability of financial statements in the IC. The OIG is performing an audit of the adequacy and effectiveness of internal controls as they relate

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to ODNI's FBWT. The purpose of the audit is to ensure that policies and procedures are in place to perform reconciliations of the ODNI FBWT on a periodic and recurring basis in accordance with federal guidelines.

(U) IC IG Audit Activities

(U) The OIG also participates in the following activities:

- Chief Financial Officer/Inspector General Council (CFO/IG Council) – the CFO/IG Council meets quarterly to discuss issues jointly and provide updates related to the IC's movement toward auditability of financial statements. Membership includes representatives from six IC agency CFOs and OIGs. The council is co-chaired by the ODNI CFO and the ODNI IG. The council is now resolving how the IC OIGs will support auditability through audits or oversight.
- Joint Audit Working Group (JAWG) – the JAWG meets quarterly with representatives from six IC agencies. Meetings are used to discuss planned and ongoing work, to identify opportunities for collaboration or to address IC systemic issues, and to bring in speakers or subject matter experts. The ODNI AIG for Audit chairs the council.
- Joint Intelligence Oversight Coordination Group (JIOC Group) – the JIOC Group is the DoD IG's equivalent of the JAWG and is headed by the DoD Deputy IG for Intelligence. This group includes representatives from the military branches, the DoD IC components, and ODNI OIG. ODNI OIG is a member and facilitated the expansion of JIOC Group's membership to include the DoD OIG's financial auditors to address IC financial management from both a programmatic and financial statement perspective.

V. (U) Congressional Testimony

(U) Hearing on Critical IC Management Challenges

(U) On 1 April 2009, ODNI Inspector General Edward Maguire testified before the House Permanent Select Committee on Intelligence Subcommittee on Intelligence Community Management. The OIG's *Critical IC Management Challenges* paper was submitted as a statement for the record. Included in this paper were those challenges common to other IC entities that fell within the DNI's responsibility under the IRTPA to lead and integrate the IC. As a result, this paper reflected not only those challenges facing the DNI in his role as leader of the ODNI, but also those challenges facing the

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DNI in his role as leader of the IC. In response to the report, the DNI committed to work with the OIG to identify meaningful ways to address the Intelligence Community's most pressing management challenges.

(U) This was the first set of Management Challenges prepared by the ODNI OIG. In the future, the OIG will prepare Management Challenges annually at the end of each fiscal year.

VI. (U) Status of Recommendations for Completed Projects

(U) The implementation status of OIG recommendations during this reporting period is noted in the chart below, listed by report in the order in which the reports were issued. This list does not include recommendations in these reports that were reported as closed in previous OIG annual reports. Recommendations are "closed" if they have been fully implemented (designated in green); "resolved" if the ODNI has taken significant steps to implement them so that the OIG believes they will be fully implemented, but they are not yet entirely closed (designated in yellow); and "open" if they have not been implemented and substantial steps have not yet been taken towards implementation (no color designation).

(U) The OIG and ODNI management have developed a system to ensure timely and effective implementation of OIG recommendations. As a result, a significant number of recommendations open during the past reporting period are now closed or resolved. At the start of the reporting period, the ODNI had 60 open recommendations. In the past six months, 24 recommendations have been closed, including implementing the recommendations we made to increase the quality, utility, and accessibility of NCTC products; appointing senior officials in the ODNI to improve IC-wide dissemination of sensitive reporting; making the DNI's Executive Committee (EXCOM) and Deputy Executive Committee (DEXCOM) permanent entities with codified roles and responsibilities; and issuing ICD 501, "Access to and Dissemination of Intelligence," to improve information sharing across the IC.

(U) In addition, the ODNI has made substantial progress in resolving 17 recommendations, such as implementing a consolidated IC approach to identify requirements, develop terms and conditions, and negotiate for Enterprise-wide software contracts that are more beneficial to the government than those currently in place; ensuring 10 IC elements have implemented the requirements of ICD 651 in performance appraisals (and six others are in the process of implementing them); and

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prioritizing the efforts of the FISA Working Group, which is meeting its milestones in its ongoing implementation of the FISA Panel's recommendations.

(U) During this reporting period, the OIG made 11 additional recommendations in the Acquisition Oversight report. One of the recommendations was implemented immediately and has been closed. The suggested deadlines for implementation of the remaining 10 recommendations are beyond the end of this reporting period. ODNI management is now working on implementing these recommendations, and the OIG is monitoring their implementation.

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(U) Figure 2. Status of OIG Recommendations Pending Between 1 January 2009 and 30 June 2009

Recommendation	Date of Recommendation	Steps Taken Towards Implementation
(U) AUDIT OF THE CONTRACT AWARD PROCESS FOR THE CASES PROGRAM (RESOLVED: 1)		
(U) Issue a policy to implement performance-based acquisitions in the ODN.	November 2007	RESOLVED. An implementation plan for performance-based acquisitions will be completed soon.
(U) REVIEW OF IC-WIDE DISSEMINATION OF SENSITIVE REPORTING (CLOSED: 3 RESOLVED: 1 OPEN: 1)		
(U//FOUO)	November 2007	CLOSED
(U//FOUO)	November 2007	CLOSED
(U//FOUO)	November 2007	CLOSED
(U) Establish and promulgate IC standards and a process for the dissemination of sensitive intelligence reporting to ensure that customer requirements are better met.	November 2007	RESOLVED. The DNI issued ICD 501, ICPG 501.1, and 501.2, but these standards do not fully address the part of the recommendation relating to sensitive intelligence dissemination. CIA has created a sensitive review board staffed with CIA officials who oversee CIA sensitive reporting virtually on behalf of the IC analytic components, but the sensitive review boards in each IC agency should have representatives from other IC components. No sooner than 3 years from the date of this report, the OIG plans to conduct a follow-up inspection of IC sensitive dissemination to determine what progress has been made.

(b)(3)

(b)(3)

(b)(3)

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<p>(FOUO)</p>	<p>November 2007</p>	<p>NGA and DDN/A have taken some action in implementing this recommendation, but it has not yet been fully implemented. CIO believes assessment has occurred and that it now is working towards resolution.</p>	<p>(b)(3)</p>
<p>(S) DIPLOMATIC TELECOMMUNICATIONS SERVICE PROGRAM OFFICE (DTS PO) RESOLVED 2</p>			
	<p>November 2007</p>		<p>(b)(1) (b)(3)</p>
	<p>November 2007</p>		<p>(b)(1) (b)(3)</p>
<p>(U) STEELER (E) COMMUNITY (E) WILL REVIEW OF THE DEBROG ST WATCH LIST NOMINATION PROCESS OPEN 1</p>			
<p>(U) Promulgate a comprehensive IC-wide policy clearly defining agency / departmental roles and responsibilities with regard to the watchlist nomination process.</p>	<p>February 2008</p>		
<p>(U) REVIEW OF THE NCIC PHASE II EFFECTIVENESS OF THE NCIC'S COMMUNITY RELATIONS CLOSED 5</p>			
<p>(U) Expand the Domestic Outreach Program and document progress in its annual report to the DNI</p>	<p>April 2008</p>	<p>CLOSED</p>	

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(U) All entry-level analyst education programs for CT intelligence analysts across the IC include a block of instruction on the NCTC and its statutory role in the CT community; and that the NCTC work with other intelligence agencies to have this training.	April 2008	CLOSED
(U) Continue its program to broker access requests and document the progress of this program in their annual report to the DNI.	April 2008	CLOSED
(U) Review the current CT analysis and production workload in the IC in order to identify areas and reduce redundancy. We recommended the Analytical Framework for Counterterrorism be updated with specific analysis and production responsibilities based upon the results of this review.		CLOSED - The NCTC issued a CT Analytic Production Strategy; they have reviewed the landscape and issued a strategy to reduce redundancy.
(U) Establish and implement a training and certification program for all new users of NCTC On-Line.	April 2008	CLOSED
(U) WIDE INTEGRATION AND CO-LABORATION D A G N O S T C AND RECOMMENDATIONS CLOSED 7 RESOLVED 7 OPEN 1		
(U) Appoint a senior officer to assist the DNI in ensuring the implementation of and compliance with recommendations contained in OIG reports and relevant recommendations from other reports.	August 2008	CLOSED - The Director of the Intelligence Staff has been given this responsibility.
(U) Make the EXCOM and DEXCOM permanent entities.	August 2008	CLOSED - Charters establishing the EXCOM and DEXCOM were disseminated on 12 June 2009.
(U) Clearly define and communicate the roles and responsibilities of the DEXCOM to the IC.	August 2008	CLOSED - Charters establishing the EXCOM and DEXCOM were disseminated on 12 June 2009.
(U) Direct IC leaders to instruct their respective elements to coordinate hardware acquisition requirements through the appropriate ODM organization.	August 2008	CLOSED
(U) Finalize and communicate an IC systems architecture plan that acknowledges stakeholder inputs and requirements as appropriate.	August 2008	CLOSED - Done Architecture Reference Model V.1.0 baselined by Joint Systems Engineering Forum 29 April 2009 and shared to IG2PAC 16 June 2009.

(U) Identify and develop an action plan to address the technological obstacles that inhibit collection and information sharing - particularly for computer networks; deployed across the IC and maintain bandwidth for videoconferencing.			RESOLVED. Knowledge Integration (KID) and (I2P) Roadmap, Version 2.01, published 25 July 2008. The roadmap provides a plan to improve information integration across the IC. The roadmap is available at www.dni.gov .
(U) Require ODNI organizations to inform IC organizations of the purpose and outcomes of such calls as part of the briefing process.			RESOLVED. Memorandum the DIS to all ODNI organizations directed them to inform IC organizations of the purpose and outcomes of such calls as part of the briefing process.
(U) Share the results of this Diagnostic with IC elements.	August 2008	RESOLVED. DIS to release Diagnostic to the IC with new NIS in mid-July.	
(U) Brief the ICLC on the results of the baseline Diagnostic.	August 2008	RESOLVED. DIS to release Diagnostic to the IC with new NIS in mid-July.	
(U) Require all DNI direct reports and Mission Managers to develop and articulate their respective roles and responsibilities.	August 2008	RESOLVED. The DNI is finalizing direct reports and Mission Managers' performance descriptions and objectives.	
(U) Develop an audio-visual presentation introducing the DNI and the role of the ODNI in the IC to all new IC members.	August 2008	RESOLVED. This will be implemented after the vision and mission statements are finalized.	
(U) Coordinate and consolidate hardware and software acquisition requirements.	August 2008	RESOLVED. The IC CIO has implemented a consolidated IC approach to identify requirements, develop terms and conditions, and negotiate for Enterprise-wide software contracts that are more beneficial to the government than those currently in place.	
(U) Direct the DDNI for Analysis to develop and implement procedures to ensure the accuracy and quality of information in the Analytic Resources Catalog (ARC).	August 2008	RESOLVED. CHCO has launched Intelligence Capabilities Catalogue to replace the ARC. Planned database upgrades will include systems and measures that require validation of entries by supervisors.	
(U) Ensure that all IC elements are incorporating the requirements of ICD 651 in employee performance appraisals.	August 2008	RESOLVED. CHCO has documented that 10 IC elements have implemented the requirements of ICD 651 in performance appraisals, 5 are in the process of implementing, and 1 is pending implementation.	

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(U) Direct the ADN/CIO, in coordination with the DDN/C and DDN/PPR, to ensure through appropriate guidelines, policies, directions, standards and business practices that web-based tools and technology enable and enhance mission effectiveness.	August 2008	The CIO is working closely with DDN/A and DDN/PPR to ensure web-based tools introduced will include computer based training and a user manual.
(U) Identify, compile, maintain, and distribute to the IC a list of the expertise of all IC elements.	August 2008	
(U) Create a clear and succinct mission and vision statement for the ODNI. Publish and communicate the ODNI mission and vision to the ODNI and IC elements.	August 2008	The DNI's <i>Response to Congressional Request for a Strategic Plan for the Office of Director of National Intelligence</i> contained mission and vision statements for both the ODNI and the IC. This document is classified SECRET and has not been widely distributed within the ODNI or IC. The DNI is revising the NIS and as part of this process, plans to finalize the ODNI vision and mission statements and distribute it to the IC.
(U) Publish a definition of collaboration for the IC.	August 2008	
(U) Determine which recommendations made in the <i>Achieving a Robust Collaborative Environment</i> study should be implemented and appoint a senior officer to implement those recommendations	August 2008	The ICDO, which commissioned the study, was dissolved Oct 31, 2008. Other than posting the study, none of the recommendations has been implemented.
(U) Establish an "Ask the Director" link on the DNI homepage to solicit questions and comments from the IC workforce.	August 2008	Public Affairs Office is developing a plan and coordinating internally to launch this function.
(U) FY 2008 FEDERAL INFORMATION SECURITY MANAGEMENT ACT REVIEW CLOSED / OPEN 5/		
(U) D/DMS to establish milestones for completion of an information security program	August 2008	CLOSED
(U) D/DMS to designate a senior agency official responsible for security of ODNI information and information systems whether ODNI owned or operated by another agency or by a contractor on behalf of ODNI	August 2008	CLOSED - The ODNI appointed a SNIS Level Deputy for IC Technology Governance to manage internal system security matters

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<p>(U) CIO complete a documented comprehensive information security program consistent with FISMA requirements that includes the following elements: 1) periodic risk assessments, 2) policies and procedures based on risk assessments, 3) plans for providing appropriate information security, 4) Periodic testing and evaluation of the information security policies and procedures, 5) A process for developing a plan of action, and 6) Plans and procedures for developing continuity of operations for information systems.</p>	<p>August 2008</p>	<p>The ADN/CIO is in the process of implementing this recommendation. The ADN/CIO presented an IC Certification & Accreditation (C&A) Transition plan to a Tiger Team for review and comments. The intent is to develop a C&A process/ information security program that will be aligned closely with NIST.</p>
<p>(U) CIO to establish milestones and complete strategic plans and programs and finalize system inventories.</p>	<p>August 2008</p>	<p>ADN/CIO will have milestones by 1 August 2009.</p>
<p>(U) CIO develop information security strategic plans that define the following for its information security program: 1) Clear and comprehensive mission, vision, goals, and objectives and how they relate to agency mission, 2) High level plan for achieving information security goals and objectives, including short and mid-term objectives to be used throughout the life of this plan to manage progress toward successfully fulfilling the identified objectives, and 3) Performance measures to continuously monitor accomplishment of identified goals and objectives and their progress toward stated targets.</p>	<p>August 2008</p>	<p>ADN/CIO issued an IC Information Security Strategy, but the strategy does not contain performance measures. CIO will have performance measures by 1 August 2009.</p>
<p>(U) CIO to establish milestones for completion of the information security strategic plans.</p>	<p>August 2008</p>	<p>The CIO will complete this 30 September 2009.</p>
<p>(U) CIO in coordination with D/DMS to establish a roadmap to identify the inventory of systems that are ODNI responsibility and those that are IC-wide responsibility and establish a timeframe for completion of roadmap.</p>	<p>August 2008</p>	<p>Systems roadmap for inventory is not yet complete. Responsibility for this recommendation belongs to a position for which a new Director of Information Technology is currently being hired. The D/MS estimates that this recommendation will be completed by the end of September.</p>
<p>(U) D/DMS complete a documented comprehensive information security program consistent with FISMA requirements that includes the following elements: 1) periodic risk assessments, 2) policies and procedures based on risk assessments, 3) plans for providing appropriate information security, 4) Periodic testing and evaluation of the information security policies and procedures, 5) A process for developing a plan of action, and 6) Plans and procedures for developing continuity of operations for information systems.</p>	<p>August 2008</p>	<p>The D/MS will have the strategy with performance measures by the end of September</p>

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(U) D/DMS develop information security strategic plans that define the following for its information security program: 1) Clear and comprehensive mission, vision, goals, and objectives and how they relate to agency mission, 2) High level plan for achieving information security goals and objectives, including short and mid-term objectives to be used throughout the life of this plan to manage progress toward successfully fulfilling the identified objectives, and 3) Performance measures to continuously monitor accomplishment of identified goals and objectives and their progress toward stated targets.	August 2008	
(U) D/DMS to establish milestones for completion of the information security strategic plans.	August 2008	The D/DMS will complete this 30 September 2009.
(U) CRITICAL IC MANAGEMENT CHALLENGES (CLOSED = RESOLVED / OPEN =)		
(U) Define the relative internal authorities of the ODNI, PDDNI, and other ODNI senior staff.	November 2008	CLOSED
(U) Publish ICD 501 and supporting directives providing IC-level policies that expand and improve information access for the analytic community.	November 2008	CLOSED
(U) Develop and implement an IC plan for standardizing communication systems and streamlining the IC data sharing and storage architecture to reduce redundancy and simplify data access and retrieval.	November 2008	CLOSED
(U) Require collaboration among the national agencies on programs, systems, and acquisitions in accordance with functional management structures and responsibilities.	November 2008	CLOSED
(U) Develop MOUs for IC elements that are accountable to both ODNI and another government agency to delineate financial-related roles and responsibilities.	November 2008	CLOSED
(U) Engage the DoJ at its highest levels in order to communicate national intelligence interests to the DoJ and to implement appropriate legal and policy changes throughout the IC.	November 2008	CLOSED
(U) Focus efforts on finalizing the ODNI's guidelines implementing EO 12333.	November 2008	CLOSED
(U) Finalize and publish critical ICDs, including ICD 101, ICD 303, ICD 306, and ICD 501 - "Access to and Dissemination of Intelligence."	November 2008	RESOLVED. ICD 303 and 306 have not been published yet.

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<p>(U//FOUO) Develop a formal ODNI process for timely responding to OIG recommendations and for tracking implementation of recommendations that are accepted by management.</p>	<p>November 2008</p>	<p>RESOLVED. A process currently is being developed between the DIS and the OIG. The OIG has submitted a proposal to formalize the process for signature.</p>
<p>(U//FOUO) Appoint a senior ODNI official responsible for improving collaboration and integration between and among 'traditional' intelligence agencies (those focused exclusively on intelligence gathering and analysis, such as CIA, NSA, DIA and NGA and IC entities with dual law enforcement and intelligence missions (such as the FBI and DHS).</p>	<p>November 2008</p>	<p>RESOLVED. Memo from DIS will task DDNI-PPR with the responsibility for the info sharing between traditional IC element and DHS/FBI. Memo directs that this task be made explicit in the next update to the PPR roles and responsibilities.</p>
<p>(U//FOUO) Revise the auditability strategy with target dates for achieving auditability based on standard financial systems and ICBT initiatives and monitor progress towards auditability.</p>	<p>November 2008</p>	<p>RESOLVED. The FIG plans to provide an updated auditability strategy to the SSCI within 4 months following the BTO's identification of an IC system(s). In the interim, the FIG continues to monitor agencies' progress in management controls and key areas (FBWT, IGT, and PP&E).</p>
<p>(U//FOUO) Complete and submit to Congress the remaining financial plans and architectures that were due to the SSCI in 2005.</p>	<p>November 2008</p>	<p>RESOLVED. Per a letter from the SSCI to the DNI on 13 March 2009, the ODNI is to brief the Committee on a Business Enterprise Architecture framework by 31 July 2009, and present an Initial Business Enterprise Architecture by 31 December 2009, to include an implementation plan with time-phased milestones, performance metrics, and a statement of resource needs.</p>
<p>(U//FOUO) Expedite the finalization and issuance of common U.S. persons rules, principles, or presumptions.</p>	<p>November 2008</p>	<p>RESOLVED. OGC has been working extensively with DoJ NSD to make IC agencies' Attorney General guidelines consistent across the IC. This effort is underway, but is not yet completed. The OIG is working with OGC to rephrase the recommendation.</p>
<p>(U) Publish a definition of collaboration for the IC.</p>	<p>November 2008</p>	
<p>(U) Lead the effort to define what constitutes a "system" for consistent IC application for both auditability and business transformation.</p>	<p>November 2008</p>	<p>The IC CIO has drafted IC Policy Guidance on FISMA Compliance and Reporting, which will define a system for FISMA purposes. The policy definitions identify an "information system," an "intelligence information system," and a "reportable system." The ADNI/CIO and PPR are coordinating approval.</p>

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<p>(U//FOUO) Ensure prompt and complete implementation of the recommendations of the FISA Panel.</p>	<p>November 2008</p>	<p>The FISA Working Group is meeting its milestones in its ongoing implementation of the FISA Panel's recommendations. Its efforts are vital to resolving critical FISA issues, and we believe the ODNI should continue to prioritize the efforts of this initiative.</p>
<p>IC INSPECTION OF IC ACQUISITION OVERSIGHT STRATEGIES, POLICIES, AND PROCESSES (CLOSED / OPEN /)</p>		
<p>(U//FOUO) DDNI/FC immediately ensure that programs funded within the Community Management Account and executed by the ODNI are overseen in accordance with IC acquisition policy.</p>	<p>January 2009</p>	<p>CLOSED DDNI issued Executive Correspondence in January 2009 requiring programs funded in the Community Management Account to abide by IC Acquisition Policy and Oversight.</p>
<p>(U//FOUO) Publish IC policy no later than 120 days after signature, identifying a governance model for the ODNI AO workforce relative to the IC acquisition community, including: A. Revising ICD 1 to account for current distributions of authorities and decision rights. B. Standardizing levels of official interface and protocol between ODNI officials and IC counterparts. C. Clarifying the role of the PDDNI relative to the codified authorities of the DNI's Milestone Decision Authority (MDA) (DDNI/FC), the DDNIs, the ADNIs, and DNI Policy for the IC.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) Document the existing processes that link DDNI/FC acquisition decisions with CFO funding decisions no later than 210 days after signature. Provide the widest possible dissemination of the documented processes to ensure members of the AO staff are aware of all options available to utilize funding authorities as a management instrument.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) DDNI/FC enforces accountability for IC agencies to have validated requirements documents as a prerequisite for MDA delegation, and permanently add such language to DDNI/FC performance objectives no later than 360 days after signature. Additionally, when the DDNI/FC delegates MDA for a program without a validated requirements document, formal justification to the DNI shall be identified in an Acquisition Decision Memorandum.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>

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<p>(U//FOUO) Publish IC policy no later than 210 days after signature, prescribing processes, authorities, and responsibilities for developing formal user requirements for Programming Committee approval and validation. The 2007 ODNI Requirements Study should be the point of reference for developing the new requirements policy.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) DDNI/FC, the CIO, and the Office of General Counsel to collaborate and codify statutorily compliant areas of oversight jurisdiction no later than 120 days after signature. We also recommend that the DNI and the CIO codify processes for oversight of IT programs under CIO jurisdiction no later than 120 days after signature, and maintain sufficient numbers of experienced IT professionals to execute the processes.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) Establish and codify a repeatable process for Major Systems Acquisition (MSA) designation no later than 90 days after signature that accounts for statutory funding thresholds.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) Establish a plan to provide oversight to programs before Milestone A and after Milestone C to complement current monitoring of Phase B activities no later than 120 days after signature. Additionally, the OIG recommends that the DDNI/FC coordinate with the DDNIC, the DDNI/A, the CFO, and the CIO to codify a process no later than 120 days after signature, that includes performance data for all operational MSAs in an appendix to the annual IC Program Management Plan (PMP) report.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) DDNI/FC and DDNI/PPR to revise the ACCEA no later than 150 days after signature, with the following objectives: A. Align goals with stated strategy elements: Policy Guidance, Monitoring, and Corrective Action. B. Update ACCEA Immediate Actions to address corrective action as a priority. C. Elevate workforce qualification and certification goals</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
<p>(U//FOUO) Establish a process to track and address instances of IC agency noncompliance with IC acquisition policy and process discipline breakdowns no later than 120 days after signature. An option the DNI may wish to consider is to establish ODNI staff liaison positions at the IC agencies to act as the forward-deployed focal points for all actions and information requests transmitted from the ODNI staff to an agency.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>

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<p>(U//FOUO) DDNI develop a feedback mechanism within the ODNI staff and with the IC agencies no later than 90 days after signature. This feedback should inform the IC agencies what is being done with requested information, and it should provide details of value-added contributions by the ODNI staff.</p>	<p>May 2009</p>	<p>Deadline for implementation has not been reached.</p>
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(U) Report Waste, Fraud, Abuse, or Misconduct

(U) To report allegations of waste, fraud, abuse, or misconduct in the ODNI or IC agencies, contact:

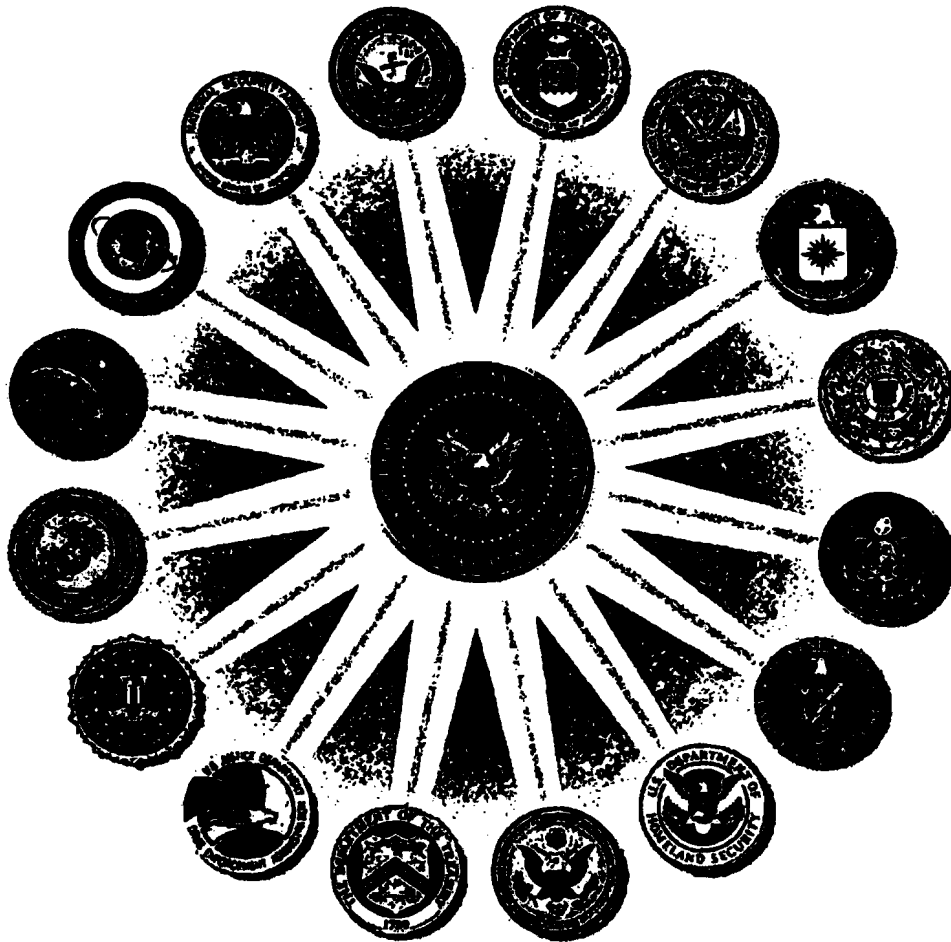
**Office of the Inspector General
Office of the Director of National Intelligence
Investigations Division
Washington, DC 20511**

or

(U) Some ODNI OIG reports are also posted on our classified website:

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