

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

INTRODUCTION

Good afternoon. It's an honor to be here.

Secretary Napolitano, it is an honor to follow you on this podium. I admire your distinguished history of service to this Country.

Before I begin, I want to extend my sincere thanks to Assistant Attorney General Laurie Robinson and Acting Director Jim Burch for BJA's leadership and support. I also want to acknowledge The Global Justice Information Sharing Initiative – or Global. Global has brought together practitioners and implementers to recommend and guide national information sharing progress.

We wouldn't be where we are today without BJA's & Global's efforts. Indeed, it's safe to say that the Information Sharing Environment is based to a significant degree on work pioneered and supported by many of you in the room today. Your results are being leveraged across the public sector. But I am getting ahead of myself.

I always enjoy being back with the Justice Community – it's where I started in public service just over 5 years ago.

At Justice, we developed relevance for our efforts by partnering with State, local and tribal entities via BJA and Global. Success with Global and information sharing frameworks like NIEM – or the National Information Exchange Model – led me to OMB. My role there was Federal Chief Architect. I was with OMB for three years, spanning two Administrations, and supporting delivery of four budgets. In June of this year I was appointed, and in July assumed the role of Program Manager for the Information Sharing Environment – or ISE.

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

Now with the ISE, our job is public sector transformation through the use of information. The scope is counterterrorism, homeland security and WMD-related secure information sharing. But the ideas, frameworks, and best practices - firmly rooted in the State, local and tribal communities of interest and tracing their lineage to the work of BJA and Global - are the same.

I want to cover three things today:

1. First, I want to introduce you to the ISE, and explain the role of my office – in supporting national priorities, identified by the White House, to combat and prevent terrorism.
2. Second, you’ve already heard about the Nationwide Suspicious Activity Reporting Initiative or NSI from Secretary Napolitano. What you may not know is that the NSI is one of the ISE’s Flagship Initiatives. I will provide our perspective on it.
3. Finally, I want to tell you where we are going next and what it means to you.

So first: What is the ISE?

The concept of the ISE was developed as a response to the events of September 11, 2001 – as a national approach to sharing terrorism and homeland security information.

Our high calling is to support our mission partners – the Federal, State, local, tribal, and territorial agencies; and our private sector and foreign partners – in their counter-terrorism mission to protect the American people and enhance our national security through the use of information.

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

The ISE spans five primary communities, at all levels of government – homeland security, defense, intelligence, foreign affairs and of course, law enforcement. It is about working horizontally across organizational and functional domain stovepipes.

We support the delivery of the ISE three ways:

- First, we deliver policy, guidelines, standards, and architecture to effectively align common mission equities, to interconnect networks and applications, and to remove policy barriers.
- Second, we support Government-wide governance and alignment of funding priorities.
- Lastly, we champion an approach focused on data – sharing it, protecting it, fusing it, and delivering it to the frontline in mission and policy context to help them do their jobs.

Let me give you four examples of the ISE in action today:

- A police officer– as a result of a motor vehicle stop, runs an NCIC check on the operator and is notified to contact the Terrorist Screening Center to evaluate a potential match against the Watchlist. The hit is confirmed and the operator is taken into custody.
- Intelligence Analysts in different agencies using the National Library of Intelligence and the Analytic or A-Space platform collaboratively developing new counter-terrorism intelligence products.

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

- Coast Guard personnel working on the recent Gulf Oil Spill and using DHS' Homeland Security Information Network and FEMA's Web Emergency Operating Center. These are the same assets that would be used in response to a man-made disaster.
- Finally, a local Department of Corrections analyst and an FBI analyst, co-located at a State Fusion Center, collaborating to develop prison radicalization intelligence products.

Earlier I highlighted the lineage of the ISE and its roots with BJA and Global. I want to return to that theme. There are many contributions; I'd like to highlight three:

- **Global's Criminal Intelligence Coordinating Council, or CICC.** The CICC is the primary State and local body driving our work with Fusion Centers with DHS, and NSI here with DOJ.
- **Privacy, Civil Liberties, and Civil Rights.** The Global Privacy Committee has been a key player in help ensure our various initiatives are both mission impactful and strengthening protections for individual rights.
- **Data and Exchange Standards via the National Information Exchange Model.** NIEM is a direct outgrowth of Global Justice XML Data Model. In addition to simplifying the name. NIEM was developed as a direct response to our national need to support effective and efficient cross-boundary, cross-domain information sharing standards. Recently, the Department of Health and Human Services has joined DOJ, DHS, and my office as primary

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

Federal sponsors for NIEM. HHS is using the NIEM process for developing specifications for meaningful use of electronic health records.

I've had a long and proud association with NIEM. Anyone here from the National Center for State Courts? Just a shout out to my friends from NCSC. They, in partnership with HHS Administration for Children and Families, are responsible for my favorite NIEM-based standard. It supports 360-degree information sharing across Federal, State, and local agencies in support of effective intervention for at risk youth.

Nationwide SAR Initiative

Getting back to the counter-terrorism mission. The Nationwide Suspicious Activity Reporting Initiative – or the NSI – is a great example of how we develop and build out the ISE, and I'm pleased to hear Secretary Napolitano speak about it so passionately. She's a wonderful champion of the initiative, and her support is absolutely critical in spreading the word to our communities about the program.

The NSI focuses on what law enforcement has been doing for years— gathering information regarding behaviors and incidents associated with crime and establishing a process to share information to detect and prevent criminal activity, including crime associated with domestic and international terrorism.

The NSI is an illustration of how we bring a Whole of Government approach to the counter-terrorism and public safety missions. The NSI Program Management Office is housed in the Bureau of Justice Assistance. FBI is a key partner of the NSI. Under Secretary Napolitano's leadership, DHS is aggressively

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

rolling out the “If you, See Something, Say Something” campaign. And across the United States, the NSI process is being implemented in State and major urban area Fusion Centers, local law enforcement and the private sector.

The NSI is a bottoms-up initiative. Innovative police commanders, justice IT professionals and organizations like Major Cities Chiefs, International Association of Chiefs of Police and Global are and continue to be critical in its development. Tom O’Reilly runs the NSI and he’ll be speaking about it on Wednesday – I hope you’ll visit his session.

What does this mean for you?

Coming into the role, the Administration asked me to lead the process of developing a new National ISE Strategy. The new Strategy will bring forward the foundational pieces of the 2007 National Strategy for Information Sharing as it relates to our work with State, local, and Tribal stakeholders.

Our target for the ISE will embrace a technology-enabled, mission-partner focused, net-centric vision. We are opening the aperture to the totality of terrorism-related information sharing; focusing on building data-centric capabilities; and leveraging standards-based innovation with industry to accelerate the delivery of the ISE. We recognize that mission partners demand complete solutions. The cop on the street cannot implement SAR only for terrorism – he or she is focused on prevention of crime including terrorism.

Throughout the fall, the PM-ISE has been working with mission partners, to conduct ‘deep-dive’ conversations on key issues, jointly visit the frontline, and participate in a variety of dialogues with thought leaders. This process is

ISE Message at BJA National Conference
Advancing Justice through Evidence and Innovation

developing and validating core themes and assisting us in building a target vision and the supporting strategies to accelerate the delivery of the ISE.

We are working with Global and the CICC – they are holding a summit to craft their input to the process later this month.

We are also focused on standards-based innovation with industry. We can dramatically improve price/performance, increase agility, decrease risk, and accelerate deployment of the ISE by effectively working with our partners in industry. This is familiar to many of you, and comes directly from the work of Global with NIEM. Of particular interest to this group is that we are engaged with the IJIS Institute, among others, to pursue and develop this theme.

Obviously, this transformation cannot happen unless we engage at the front end of the process and we engage in active listening as you – the public safety and justice communities – give us feedback on how to make this work. I want and need your inputs. We have exciting work ahead of us, and we want to keep the dialogue going.

Let me end by leaving you with a challenge: Learn about these activities and programs. Partner with them. Learn and support what your fusion centers are doing in your community. Visit the NSI session on Wednesday. And please visit our website: WWW.ISE.GOV, repeat WWW.ISE.GOV, and to sign up for email alerts so you can stay informed on the development of these and other information sharing projects.

Thank you.

###