REPORT ON THE INTERAGENCY THREAT ASSESSMENT AND COORDINATION GROUP

SECOND REPORT FOR THE CONGRESS OF THE UNITED STATES, THE SECRETARY OF HOMELAND SECURITY, THE ATTORNEY GENERAL, AND THE DIRECTOR OF NATIONAL INTELLIGENCE
NOVEMBER 2009

Prepared by the
Program Manager, Information Sharing Environment

TABLE OF CONTENTS

1. INTRODUCTION

1.1. 9/11 Act Requirements

Pursuant to Section 521 of the Implementing Recommendations of the 9/11 Commission Act of 2007 (the Act), the Program Manager for the Information Sharing Environment (PM-ISE), in consultation with the Information Sharing Council (ISC)[1], is responsible for monitoring and assessing the efficacy of the Interagency Threat Assessment and Coordination Group (ITACG). Specifically, the Act requires the PM-ISE to issue an annual report on the progress of the ITACG to the Secretary of Homeland Security, the Attorney General, the Director of National Intelligence, the Committee on Homeland Security and Governmental Affairs of the United States Senate, and the Committee on Homeland Security of the United States House of Representatives. This is the second (Annual) Report on the activities of the ITACG. The Act created two entities which make-up the ITACG: the ITACG Detail and the ITACG Advisory Council.

1.2. Background

The President and Congress directed establishment of the ITACG to improve the sharing of information with State, local, tribal (SLT), and private sector officials within the scope of the Information Sharing Environment (ISE). As stated in the *National Strategy for Information Sharing: Successes and Challenges In Improving Terrorism-Related Information Sharing*, the "ITACG supports the efforts of the National Counterterrorism Center to produce "federally-coordinated" terrorism-related information products intended for dissemination to State, local, tribal, and private sector (SLTP) partners through existing channels established by federal departments and agencies by:

1. Enabling the development of intelligence reports on terrorist threats and related issues that represent a "federally-coordinated" perspective regarding those threats and issues and that satisfy the needs of SLTP entities until such time as the ISE matures organizationally and culturally to satisfy those needs as a normal part of doing business;
2. Providing advice, counsel, and subject matter expertise to the Intelligence Community regarding the operations of SLT officials, including how such

---

[1] The Information Sharing Council was merged with the Information Sharing and Access Interagency Policy Committee, per White House Memorandum, dated July 2, 2009.

entities use terrorism–related information to fulfill their counterterrorism responsibilities as part of the core mission of protecting their communities;

3. Enabling the production of clear, relevant, official, "federally-coordinated" threat information in a timely and consistent manner;

4. Facilitating the production of "federally-coordinated" situational awareness reporting for SLTP entities on significant domestic and international terrorism or terrorism-related events that have the potential to have an impact on local or regional security conditions in the United States;

5. Ensuring that terrorism-related information intended for State, local, tribal and private sector entities is rendered in a usable format that is, to the extent possible, unclassified, to facilitate further dissemination;

6. Informing and helping to shape Intelligence Community products for SLTP entities by providing advice, counsel, and subject matter expertise; and

7. Facilitating the production and posting by NCTC of "federally-coordinated" terrorism-related information intended for augmentation, as appropriate and subsequent dissemination to SLTP entities by other federal departments and agencies. Accordingly, the ITACG will advise the Intelligence Community on how to tailor its products to satisfy the needs of DHS, FBI, and other Federal entities so that they in turn can better serve their consumers."

1.2.1. Components of the ITACG
The Act requires that the ITACG be comprised of the ITACG Detail and the ITACG Advisory Council, both of which are in place.

A. **ITACG Detail:** The Act established "an ITACG Detail comprised of State, local, and tribal [SLT] homeland security and law enforcement officers and intelligence analysts detailed to work in the National Counterterrorism Center [NCTC] with Federal intelligence analysts for the purpose of integrating, analyzing, and assisting in the dissemination of federally-coordinated information within the scope of the information sharing environment, including homeland security information, terrorism information and weapons of mass destruction information" (6 U.S.C. 124k(b)(2)).

The Detail provides advice, counsel, and subject matter expertise to the Intelligence Community and others regarding the operations of SLT

government entities, including how such entities use terrorism-related information to fulfill their counterterrorism responsibilities as part of their core mission to protect our communities. The efforts of the ITACG Detail complement and supplement federal analytic, production and dissemination efforts. The desired goal of the ITACG Detail is to further enable the production of clear, tailored, relevant, official federally-coordinated threat information in a timely, consistent and usable manner.

B. **ITACG Advisory Council:** The ITACG Advisory Council develops policies, processes, procedures, standards, and guidelines for the ITACG Detail to facilitate the integration, analysis and dissemination of federally-coordinated information within the scope of the ISE, including homeland security information, terrorism information and weapons of mass destruction information. The Act requires that at least 50 percent of the ITACG Advisory Council's membership be executive level law enforcement and intelligence officials from SLT governments. The Council membership shall also include representatives from DHS, FBI, NCTC, Department of Defense, Department of Energy, Department of State, and the PM-ISE; and shall meet not less than quarterly at the NCTC.

The Council supports efforts of the Secretary of Homeland Security to carry out her responsibilities as defined by the Act by helping to develop policies and processes pertaining to the operation of the ITACG Detail. Section 521 of the 9/11 Commission Act (6 U.S.C. 124k) requires the Secretary, in coordination with the Council and NCTC to: 1) create policies and standards for the creation of products; 2) evaluate and develop processes for timely dissemination of these products to SLTP; 3) establish criteria and methodology for indicating reliability of information being disseminated to SLTP; 4) educate the intelligence community about the requirements of SLTP homeland security, law enforcement, and other emergency response providers; 5) establish and maintain the ITACG Detail; 6) detail a senior intelligence official from DHS to NCTC to manage the daily operations of the ITACG Detail; and 7) develop a mechanism to select SLT officials for the ITACG Detail. As part of this final responsibility, the Secretary shall use criteria developed by the ITACG Advisory Council for the selection of a broadly representative group of homeland security and law enforcement officers and intelligence analysts for placement in the ITACG Detail.

1.3. **Key Findings**

1. **The ITACG Detail continues to evolve beyond an Initial Operating Capability.**
   a. The ITACG Detail is starting to demonstrate that it can consistently add value in identifying terrorism-related information that would be relevant for SLTP officials by working within the production process to ensure declassification and dissemination of products through channels established by DHS and FBI. The ITACG Detail also continues to advise U.S. Intelligence Community (USIC) agencies on how to tailor their products so they can better serve their SLTP consumers.

2. **Efforts are ongoing to further incorporate ITACG Detail participation into the production and dissemination processes of DHS, FBI and other federal producers of terrorism-related information intended for dissemination to SLTP.**
   a. DHS, FBI and the NCTC have made significant progress toward ensuring that the USIC speaks with a common message when communicating with SLTP regarding terrorism-related threats. During circumstances in which the rapid issuance of time-sensitive threat advisories may be necessary, extensive inter-agency coordination in the drafting and production of such advisories is not always possible. DHS, DOJ, FBI, NCTC, and the ITACG Detail are taking steps to improve the processes that ensure SLTP partners are apprised of unfolding events without compromising ongoing investigative activity.
   b. The ITACG Detail provides valuable input to products intended for SLTP entities. Its value will be further realized when DHS and FBI more fully incorporate the functionality it offers into their production and dissemination processes, and when consideration of SLTP stakeholders becomes a normal part of USIC business. Senior officials from DHS, FBI NCTC, and ODNI have continued to make progress and are working to accomplish this.

3. **Recruitment and Processing of SLT Personnel for the ITACG Detail have proven to be challenging for both the ITACG Advisory Council and the ITACG Detail.**
   a. SLT representation on the ITACG Detail currently consists of five State and local law enforcement officers and one fire services officer. The Detail and the Advisory Council have agreed on the need for increased representation, specifically in the areas of tribal operations; homeland

security planning and operations at the State and local level; health and human services; and State and local intelligence analysis. The intent is to grow the ITACG Detail to a full complement of ten SLT representatives. Currently five new candidates have received conditional letters of acceptance: two law enforcement, one tribal, one health, and one fire/fusion center representative. Some of these new candidates will replace existing ITACG personnel who have completed their one-year fellowship. While current SLT personnel may reapply for a second term, the current one-year rotational cycle continues to present challenges to sustaining an effective ITACG capability. The ITACG Advisory Council agreed to the one-year rotation based on the difficulty of asking SLT home agencies to give up an asset for a longer period, and the potentially adverse impact that a longer assignment could have on an SLT representative's career. However, it takes about a year for most ITACG employees to become fully operational, and the Detail has benefited most from those employees who have been able to extend beyond the initial year-long assignment.

b. Recruitment of SLT assignees for the ITACG Detail has been a challenge for the ITACG Advisory Council, its Nominating Subcommittee, and the current ITACG representatives. The Advisory Council continues to make recruiting a high priority and has focused on developing new approaches to identifying and securing qualified personnel. The Council worked with the PM-ISE to establish a web presence on *www.ise.gov* that contains all relevant public materials regarding the Detail, including information for potential applicants. Current ITACG representatives also conduct recruitment outreach at numerous national conferences in an effort to increase the applicant pool, and numerous Council members have personally worked through senior management channels within their communities of interest to identify and gain support for potential candidates. Recruiting efforts have recently been reenergized and steps are being taken to ensure adequate overlap when there is turnover within the ITACG Detail. Each member of the Advisory Council has recognized the importance of their personal involvement in these tasks, as is evidenced by the fact that the majority of the detailees have been recruited as a result of members' efforts.

4. **The ITACG Advisory Council has been established and has regular meetings**.
   a. The ITACG Advisory Council meets regularly in person and by teleconference. In calendar year 2009 there have been three teleconferences and four in-person meetings of the ITACG Advisory Council, with a fifth in-person meeting scheduled prior to the end of the year.
   b. The Advisory Council has been heavily occupied with ensuring the ITACG Detail is adequately staffed, but is beginning to now focus on how the Detail can improve its effectiveness and develop sustainable policies and procedures.

5. **Monthly Progress Reports are Provided to Congress**.
Members of the ITACG Detail provide a monthly in-person progress report to staff members from the Homeland Security Committee of the United States House of Representatives.

2. CURRENT STATUS OF THE ITACG

2.1. **The ITACG Advisory Council**

The ITACG Advisory Council has made progress in the past year. Although it is only required by law to meet quarterly, members chose to meet nine times this year in order to ensure that there is no loss of momentum between meetings. The SLT members of the Council take their responsibilities seriously, play an integral role in each of the meetings, and provide an important perspective to the work of the Detail. To broaden this perspective even further, the Council decided this year to add a private sector representative.

As part of its attention to ensuring a robust recruiting process, the Council has institutionalized the process by formally establishing standard recruiting, nomination and selection procedures. The Council also decided that all of its SLTP members would serve on its Recruiting Subcommittee, to identify and evaluate potential applicants for forwarding through the process and make recommendations on how to continue to ensure that the Detail program remains an attractive opportunity.

The Council has also drafted membership procedures in fulfillment of the statutory requirement to do so. The procedures are currently in the required coordination process between the Secretary of Homeland Security, the Director of National Intelligence, and the Attorney General.

As part of its efforts to conduct oversight of the Detail's activities, the Council receives a periodic status report, and at each meeting receives an overview of the number and types of products identified for classification downgrading for increased access by SLTP partners. The Council has received presentations on plans for getting the Detail more involved in the production processes at DHS, FBI and NCTC, as has engaged in discussion regarding how the Detail can establish closer working relationships with analysts at these agencies. The Council also provides feedback on products impacted by the Detail's involvement, in order to identify what techniques and approaches seem to be most effective and where there may be room for improvement.

2.2. **The ITACG Detail**

The daily operations of the ITACG Detail include identifying, reviewing and assessing relevant material of interest to SLTP, and supporting the appropriate dissemination of such material through existing communications channels of DHS, FBI and other agencies, as appropriate. Additionally, the ITACG Detail recommends which products should be posted concurrently on appropriate NCTC websites to establish common situational awareness and enhance coordination across all elements of the Federal Government. Specifically, the ITACG Detail focuses on three types of reporting:

1. Alerts, Warnings, and Notifications: ITACG Detail assists in identifying time-sensitive terrorism threats to locations within the United States.
2. Situational Awareness Reporting: ITACG Detail reviews significant and immediate events and activities that have a foreign nexus to determine if these events and activities have the potential to raise concern among State, local, tribal, and private sector partners regarding a possible domestic terrorist attack.
3. Terrorism-related Strategic and Foundational Assessments: ITACG Detail reviews analytical intelligence products to identify suitable strategic and foundational assessments as candidates for downgrading or tailoring for dissemination to SLT and private sector consumers.

2.2.1. ITACG Detail Activities to Date

1. **Enhanced Intelligence Production for SLTP entities –** The Detail continues to be directly involved in the review process of informational and intelligence products developed by DHS, FBI, and NCTC to determine if there is information that can be downgraded in classification and shared with SLTP partners. In furtherance of this objective, the Detail has worked with DHS, FBI and NCTC to create a SLTP-focused product line.

   a. The ITACG Detail informs and helps shape USIC products for SLTP agencies by reviewing, and when appropriate, providing comments during the drafting phase of the process. ITACG Detail members review NCTC, DHS, and FBI analytic production plans, attend production meetings, and work with USIC analysts during product drafting. Since its inception, the ITACG Detail has participated in the production of **214** intelligence products.

b. The ITACG Detail created the *Roll Call Release* (RCR), a collaborative FOUO product produced by DHS, FBI, and the Detail. The product is written specifically for SLT "street-level" first responders and focuses on terrorist tactics, techniques, procedures, terrorism trends, and indicators of suspicious activity. The success of this product can be measured by its incorporation into SLT-created publications and from the interest the product has also drawn from international LE partners. Since the product line was created in December 2008, **26** RCRs have been published. As of September 2009, there are approximately **30** additional RCR items in various stages of production and vetting.

c. The ITACG Detail works closely with NCTC's Operations Center in the preparation of the *Terrorism Summary* (TERRSUM). The TERRSUM is a daily, SECRET- level digest of intelligence deemed to be of potential interest to SLT entities. Since its inception in June 2008, over 350 TERRSUM products have been published. Approximately 45 percent of the articles included in the TERRSUMs have been suggested by the ITACG Detail.

d. The *ITACG Intelligence Guide for First Responders* was developed by SLT and federal members of the ITACG to assist SLT first responders in accessing and understanding federal intelligence reporting. The guide helps first responders understand Intelligence Community jargon and acronyms, provides awareness of what information is available to them, how to access this information, and to help them understand threat reporting. The guide has been posted to several Internet websites and official unclassified portals, such as the DHS Homeland Security Information Network-Intelligence (HSIN-I), FBI's Law Enforcement Online (LEO), www.ise.gov, and www.nctc.gov. In addition, the guide has been mailed to over 16,000 police departments and 32,000 fire departments across the United States, Guam, Puerto Rico, and the Virgin Islands.

2. **Increased Availability of Intelligence Reporting** – The ITACG Detail monitors available systems and databases daily for finished intelligence of potential interest. Members of the Detail identify reports, perform a preliminary assessment regarding suitability, and request via the originator that relevant reporting be downgraded or tailored for dissemination to SLTP consumers. To date, the Detail has reviewed thousands of intelligence products (at all classification levels), identified those products not already

available via established online dissemination channels (e.g., the Homeland Security Information Network-Intelligence [HSIN-I], Law Enforcement Online [LEO], Homeland Secure Data Network [HSDN], FBINet, and/or NCTC Online-SECRET [NOL-S]), and requested that the products be downgraded and posted to the appropriate systems. To date, the Detail has increased the availability of **over 350** intelligence products to SLTP consumers.

3. **Enhanced Threat Reporting –** The Detail reviews world-wide threat reports concerning U.S. interests to ensure that terrorism-related threat information intended for its customer set is rendered in a useable format (i.e., unclassified, to the extent possible, to facilitate further dissemination), drafted with sufficient detail regarding source assessment and context statements, and produced in a timely and consistent manner.

4. **Enhanced Working Relationships** – Detail members develop, maintain, and enhance working relationships with the intelligence, law enforcement, and first responder communities by delivering presentations, participating in meetings and conferences, and sharing their expertise.

During presentations to federal agencies, Detail members highlight the importance of SLTP entities as intelligence consumers and suggest ways that analysts can tailor their products for this newer customer set. The ITACG Detail has made such presentations to:

- DHS: Office of Intelligence and Analysis and its State and Local Fusion Center representatives; the National Operations Center; U.S. Coast Guard Intelligence Coordination Center; Customs and Border Protection (CBP); Transportation Security Administration (TSA); DHS-sponsored 2008 Urban Area Security Initiative (UASI) Conference; Domestic Nuclear Detection Office (DNDO)
- FBI National Security Branch: Counterterrorism Analysis Section and WMD Intelligence Analysis Section
- NCTC: Directorate of Operations Support; Directorate of Information Sharing and Knowledge Development; Directorate of Intelligence; Domestic Representatives
- Bureau of Alcohol Tobacco, and Firearms (ATF): Counterterrorism Division
- Joint Intelligence Task Force-Combating Terrorism (JITF-CT)

- DOD: National Guard Bureau; Interagency Threat Working Group; National Center for Medical Intelligence (NCMI)
- ODNI: Military Affairs Branch; Senior Advisor for Private Sector Partnerships; NIC Staff
- National HUMINT Requirements Tasking Center (NHRTC)
- Presidential Campaign Threat Working Group
- U.S. Military Academy Cadets
- Patuxent River Naval Air Station Security

The ITACG Detail has described the Details' purpose and activities to a number of SLT organizations and representatives, to include:

- The Annual National Fusion Center Conference
- Major City Chiefs Association (MCCA)
- International Association of Fire Chiefs (IAFC)
- International Association of Chiefs of Police (IACP)
- Los Angeles Police Department
- Los Angeles County: Sheriff's Department, District Attorney
- Orange County (California) Sheriff's Department
- Chicago Police Department Intelligence Center
- Law Enforcement Intelligence Unit (LEIU)
- Global Justice's Critical Intelligence Coordination Group (CICC)
- Tuscarora Nation of Indians
- National Capital Region Chiefs of Police
- Capitol Area Fire Intelligence Organizations
- El Paso Intelligence Center (EPIC)
- North East Corridor Intelligence Working Group
- Southeast and Central Regional Fusion Centers
- NJ State Police Counter Terrorism Bureau
- National Native American Law Enforcement Association (NNALEA)
- Georgia and Nebraska State Fusion Centers
- New Mexico Department of Homeland Security and Emergency Management
- ODNI Homeland Security and Law Enforcement Partners Group
- National Emergency Management Association (NEMA)
- International Association of Law Enforcement Intelligence Analysts (IALEIA)

5. **Additional Activities**—The ITACG Detail has been involved in other collaborative efforts with federal and SLTP partners to further ITACG's mission. Highlights include:

- Creating, delivering, and analyzing the State & Local Customer Satisfaction Survey in conjunction with DHS, FBI, and the PM-ISE
- Routine presentations to the Defense Intelligence Agency's Joint Military Intelligence Training Center Advanced Counterterrorism Analyst Course
- Routine Presentations to new analysts at the NCTC Directorate of Intelligence Orientation
- Presentations to SLT law enforcement officers at FBI National Academy sessions
- Participating in the National-Level Exercise
- Participating in the redesign of NCTC Online-Secret (NOL-S) Web interface to make the system more user friendly for SLT and private sector customers
- Participating in the fifth Interagency State and Local Customer Satisfaction Survey
- Working with DHS, FBI, and the Open Source Center (OSC) to facilitate the direct posting of OSC products to Law Enforcement Online (LEO) and Homeland Security Information Network-Intelligence (HSIN-I)
- Working with DHS, FBI, and OSC to improve tribal access to unclassified information systems
- Working with FBI to develop an advertising campaign to promote LEO and enhance the system
- Attending DHS-sponsored Emergency Services Sector, Information and Intelligence Requirements Workshop
- Briefings for FBI's Intelligence Basic Course (IBC), DHS' Basic Intelligence Threat Awareness Course (BITAC), and NCTC's Directorate of Intelligence new analyst orientation

2.2.2. Funding

A. **ITACG Detail:** Beginning in FY 2010, DHS is covering all SLT personnel-related costs, including reimbursement of salaries, housing and travel expenses. Recruitment costs, including travel and contract support, are also provided by DHS. Federal employees also serve on detail assignments to the ITACG. The FBI provides two employees: the Deputy Director and an

analyst; DHS also provides two: the Director and an analyst. NCTC provides three contract staff that serve as analysts and one that serves as an administrative assistant. NCTC also administratively houses the Detail, which includes work space and provision of information systems support.

B. **ITACG Advisory Council:** DHS funds travel costs for SLT members of the Council and provides executive secretariat support.

3. SUCCESSES, NEXT STEPS AND CHALLENGES

3.1. Successes

A. Recruitment

The ITACG Detail and Advisory Council have devoted significant resources over the past year to recruit SLT representatives from relevant homeland security related disciplines to serve on the ITACG Detail. These representatives have provided vital input regarding what information should be included in analytical products so that the products are relevant for SLT consumers. The Advisory Council is also in the process of developing a more targeted strategy for recruitment and DHS I&A has agreed to provide a central recruiting coordinator in order to maintain the momentum and streamline the process, where possible. Additionally, significant conversations have been held not only with the Advisory Council, but also with the Criminal Intelligence Coordinating Council, the Fusion Center Management Association, and all of the Fusion Center Directors in the country - all of whom recognize the importance of recruitment.

B. Development of the Roll Call Release Product.

C. Creation and distribution of the ITACG Intelligence Guide for First Responders.

D. Development and maturing of working relationships between ITACG Detail members and analysts within NCTC, DHS and FBI.

3.2. Next Steps: Integration into Production Processes

To provide increased flexibility to the recruitment cycle, the ITACG Advisory Council may want to explore the benefits and feasibility of offering two-year assignments. If recruitment efforts can evolve to become a more routine process with a more reasonable cycle time, the ITACG Detail and Council could focus more of its attention on enhanced integration with NCTC, DHS, FBI, and related IC production and dissemination processes. It was always envisioned that someday the ITACG would no longer be necessary as a stand-alone unit, because its functions would become integrated into DHS and other relevant federal processes. A first step towards that goal is continuing to improve the Detail's integration into existing production and dissemination processes. To that end, the DHS Office of Intelligence and Analysis has developed new daily products to meet the needs of the State and Major Urban Area Fusion Centers, and has indicated that steps will be taken to better integrate the ITACG into their production. The same will be done for other products under consideration, to include those addressing indicators and warnings. While the Detail is

continuing to develop and maintain very productive relationships with the intelligence analysts at DHS, FBI and NCTC, continued focus by DHS, FBI and NCTC management to this end will help ensure success.

3.3. Challenge: High Profile Events and Information Sharing

While substantial progress has been made over the past year, several challenges still exist, particularly with regard to information sharing during rapidly evolving threat situations and high profile events. With recruitment and training efforts in progress, the ITACG Detail and Advisory Council now need to focus more intently on effectiveness, including closer working relationships with relevant federal agencies. The role of the ITACG should be more clearly defined as it relates to information sharing with SLTP officials during periods of heightened threat. Specifically, how the ITACG can actively operate as an advisor to DHS, FBI and elements of the USIC to ensure that information regarding potential terrorist indicators, tactics, techniques, and procedures is conveyed to SLTP partners in both an effective and timely manner. During such periods, DHS and FBI use their dissemination mechanisms to convey such information to SLTP. However, better use could be made of the expertise and talent resident on the ITACG Detail with regard to the minimum essential information required for dissemination to the SLTP community at such times.

3.4. How Progress Will Be Measured

At this early stage of development, measuring the impact of either the ITACG Detail or ITACG Advisory Council is not an easy task, as appropriate performance measures for the ITACG Detail and the ITACG Advisory Council have yet to be set. To date, progress has been measured based on the achievement of milestones related to staffing the ITACG Detail and ensuring that mission activity, facilities, and logistical requirements are met. As part of its mandate to "monitor and assess the efficacy of the ITACG," the PM-ISE, in consultation with DHS, FBI, NCTC, and the ITACG Advisory Council, plans to define those performance measures that will best reflect the value-added provided by the ITACG Detail and the Advisory Council, i.e. both output and outcome measures that effectively allow for evaluation of its impact and any adjustments that need to be made.

Appendix One

ITACG Advisory Council Members	
Organization	**Name**
Chair	Mr. Bart Johnson DHS Acting Under Secretary for Intelligence and Analysis
State Local or Tribal Members	
National Native American Law Enforcement Association (NNALEA)	Mr. Gary Edwards Chief Executive Officer (CEO)
Major Cities Chiefs Association (MCCA)	Mr. Thomas Frazier Executive Director
GLOBAL Justice Information Sharing Initiative, Criminal Intelligence Coordinating Council (CICC)	Mr. Russell Porter Chair and Director, State of Iowa, Intelligence Fusion Center, Department of Public Safety
National Sheriffs' Association (NSA)	Mr. Aaron Kennard Executive Director
International Association Chiefs of Police (IACP)	Mr. James McMahon Deputy Executive Director
International Association of Law Enforcement Intelligence Analysts (IALEIA)	Mr. Ritchie Martinez Director, Investigative Support Center (ISC) Arizona Department of Public Safety- HIDTA
Law Enforcement Intelligence Unit (LEIU)	Vacant
International Association of Fire Chiefs (IAFC)	Mr. Jim Schwartz Chief and Chief, Arlington County Fire Department

National Governors Association (NGA) Homeland Security Advisors Council	Mr. Matthew Bettenhausen
Major County Sheriffs' Association (MCSA)	Sheriff Richard Stanek Hennepin County, Minnesota
Federal Members	
Dept of Homeland Security, Office of Intelligence and Analysis	Ms. Melissa Smislova, Associate Deputy Under Secretary for Analysis
FBI, Counter Terrorism Division	Ms. Virginia Bollinger Deputy Assistant Director for Analysis
Dept of Defense, Joint Intelligence Task Force - Combating Terrorism	Mr. Chip Cutler
Dept of Energy Intelligence	Vacant
National Counterterrorism Center (NCTC)	Mr. Russ Travers, Deputy Director for Information Sharing and Knowledge Development
Dept of State, Bureau of Intelligence & Research (INR)	Ms. Suzanne McCormick
Program Manager for the Information Sharing Environment (PM-ISE)	Ms. Sue Reingold, Acting Program Manager
DNI Office of Homeland Security and Law Enforcement	Mr. David Pyle

Appendix Two
Current State and Local Assignees to the ITACG Detail

1. Lieutenant Timothy Connolly, Boston Police Department, reported to NCTC on 9 March 2009.

2. Captain Todd Kilby, Illinois State Police, reported to NCTC on 6 January 2009.

3. Sergeant Mike Quick, Las Vegas Metropolitan Police Department, reported to NCTC on 27 January 2009.

4. Firefighter Mike Washington, Seattle Fire Department, reported to NCTC on 17 February 2009.

5. Sergeant Anthony Brown, Oakland Sheriff's Department (Michigan), reported to NCTC on 2 September 2009.

6. Sergeant Jeffrey Rogers, Arlington Police Department (Texas), reported to NCTC on 13 October 2009.